

2Q FY March 2022 Results Presentation

October 28, 2021

DTS CORPORATION

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Caution

Sales and income forecasts included in this document are based on assumptions made on the basis of information currently available, including business trends, economic circumstances, clients' trends, etc., and can be affected by various uncertainties. Actual sales and income may differ materially from the forecasts.

1. Overview of 2Q FY March 2022 Results

Important Events

1. Resolved to select the Prime Market in the TSE restructuring

In September 2021, the Board of Directors resolved to select the Prime Market, in anticipation of the market restructuring by the Tokyo Stock Exchange scheduled in April 2022.

2. Introduced a restricted share-based remuneration plan

In July 2021, DTS introduced a restricted share-based remuneration plan to provide incentives to its directors and executive officers to sustainably enhance corporate value and to promote further value sharing between eligible directors and shareholders.

3. Made I Net Rely Corporation a consolidated subsidiary

In June 2021, the Company made I Net Rely Corporation a consolidated subsidiary in order to further strengthen and develop the network solution business.

4. Acquisition of treasury shares

From April to June 2021, we acquired treasury shares in order to improve capital efficiency and to further improve returns for our shareholders (Approximately 385,000 shares, approximately ¥1 billion).

Consolidated Results

Net sales increased by ¥50 million year on year, mainly due to higher sales in the Corporate Solutions and Operational Infrastructure BPO segments, despite the impact of large projects in the previous fiscal year and delivery delays from a shortage of semiconductor supply in the Infrastructure Products segment.

Operating profit increased by ¥20 million year on year, as the cost ratio improved mainly due to increased sales of housing solutions.

(Units: 100 million yen)	Results	Ratio to sales (%) / YoY	Year on year		Progress for initial forecast	Comparison with the rate of progress in the previous fiscal year
Net sales	436.5	_	+0.5	100.1%	45.9%	(-2.2pt)
Gross profit	85.2	19.5% (+0.2pt)	+1.0	101.3%	44.9%	(-1.7pt)
SG&A expenses	38.1	8.7% (+0.2pt)	+0.8	102.3%	47.7%	(-3.8pt)
Operating profit	47.0	10.8% (+0.0pt)	+0.2	100.5%	42.8%	(-0.5pt)
Ordinary profit	47.6	10.9% (-0.2pt)	-0.7	98.4%	42.6%	(-0.9pt)
Profit attributable to owners of parent	32.4	7.4% (-0.1pt)	-0.2	99.3%	42.4%	(-0.6pt)
DX-related sales	152.1	34.8% (+6.1pt)	+26.9	121.5%		_

Net Sales by Segments

Finance and Society Segment:

Sales decreased due to delayed start of certain projects, despite steady performance of development projects for the telecommunications industry

Corporate Solutions Segment:

Sales increased due to favorable sales of DX-related projects, etc.

Operational Infrastructure BPO:

Sales increased as new consolidation and system operation design projects for the

telecommunications industry offset the impact of large projects in the previous fiscal year

Regional, Overseas, Etc.: Sales increased due to steady performance of the dispatching business in the overseas area

(1	Jnits: 100 million yen)	Results	Ratio to sales (%) / YoY		Year on year		Progress for initial forecast
С	onsolidated	436.5			+0.5	100.1%	45.9%
	Finance and Society	134.3	30.8%	(-1.2pt)	-4.9	96.4%	45.6%
	Corporate Solutions	130.1	29.8%	(+0.8pt)	+3.5	102.8%	45.5%
	Operational Infrastructure BPO	120.0	27.5%	(+0.3pt)	+1.4	101.3%	45.8%
	Regional, Overseas, Etc.	51.9	11.9%	(+0.1pt)	+0.5	101.0%	48.5%

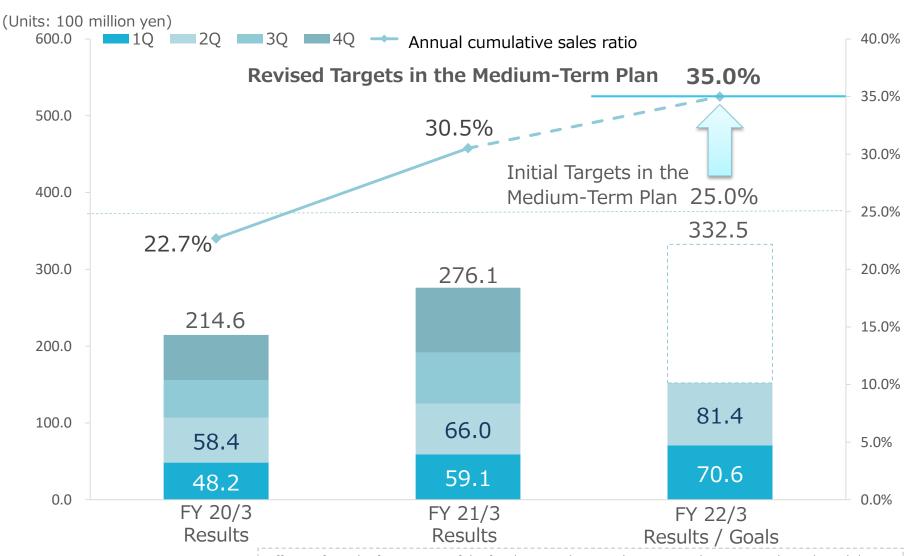


Effective from the first quarter of the fiscal year ending March 31, 2022, the Company has adopted the "Accounting Standard for Revenue Recognition"; however, year-on-year comparisons are with the results for the same period of the previous year (fiscal year ended March 31, 2021) prior to the adoption of the said standard.

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DX-related Sales

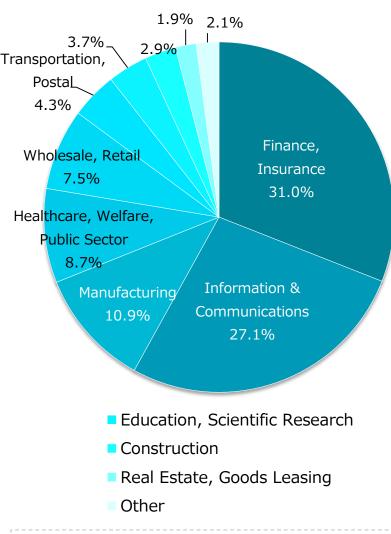
DX-related sales for the six months under review were ¥15.21 billion (+¥2.69 billion, +21.5% year on year).



(Reference) Consolidated Sales by Industry

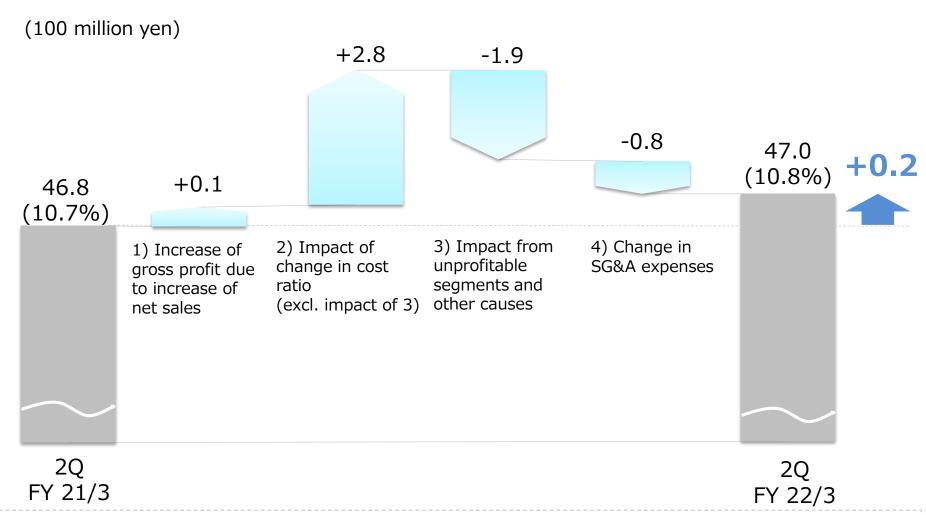
Industrial Classification of METI

(100 million yen)	Amount	Composi- tion ratio	Year or	ı year
Finance, Insurance	135.3	31.0%	+2.9	102.2%
Information & Communications	118.1	27.1%	+13.2	112.6%
Manufacturing	47.7	10.9%	-5.1	90.3%
Healthcare, Welfare, Public Sector	37.9	8.7%	+0.5	101.4%
Wholesale, Retail	32.8	7.5%	+1.2	103.9%
Transportation, Postal	18.6	4.3%	-0.8	95.7%
Education, Scientific Research	15.9	3.7%	-10.0	61.4%
Construction	12.5	2.9%	+2.4	124.6%
Real Estate, Goods Leasing	8.2	1.9%	-3.5	69.6%
Other	9.1	2.1%	-0.1	98.1%
Total	436.5	100.0%	+0.5	100.1%



Reason for the Change in Consolidated Operating Profit

Profit increased as improvements in the cost ratio, mainly due to increased sales of housing solutions, offset the impact from unprofitable segments (increased ¥20 million year on year)



Order Volume and Order Backlog by Segments

[Order Backlogs]

Finance and Society Segment: Corporate Solutions Segment: Increased due to expansion of projects for government offices, the telecommunications industry, and trust banks Increased due to growth in development projects in the housing and transportation industries, etc.

Operational Infrastructure BPO: Increased due to expansion of projects for central government ministries and mutual aid associations, as well as

growth of the product business

Regional, Overseas, Etc.: Increased due to acquisition of new projects in the regional segment

	Order volume					Order backlog			
•	(Units: 100	New standard	(Reference) Previous standard			New standard	(Reference) Previous standard		
million yen)		Results	Results	Composition ratio	Year on year	Results	Results	Composition ratio	Year on year
Со	nsolidated	418.8	343.7	_	+17.2 105.3%	208.5	326.2	_	+29.2 109.8%
	Finance and Society	126.8	102.2	29.8%	+2.1 102.1%	55.4	111.1	34.1%	+3.7 103.5%
	Corporate Solutions	124.6	116.4	33.9%	+2.7 102.4%	53.2	69.6	21.4%	+7.1 111.4%
	Operational Infrastructure BPO	108.7	66.4	19.3%	+4.6 107.6%	64.9	110.1	33.8%	+12.9 113.4%
	Regional, Overseas, Etc.	58.5	58.5	17.0%	+7.7 115.3%	34.9	35.3	10.8%	+5.4 118.1%

Effective from the first quarter of the fiscal year ending March 31, 2022, the Company has adopted the "Accounting Standard for Revenue Recognition" (new standard). Regarding order volume and order backlog, results for the fiscal year under review that have been reclassified into figures prior to the adoption of the said standard (previous standard) are compared with figures for the previous fiscal year.

(Reference) Order Volume by Segment: Quarterly

[Order Volume]

Finance and Society Segment: Increased due to expansion of projects for the telecommunications industry, government offices, and trust banks Corporate Solutions Segment:

Decreased due to the bringing forward of orders for the information and communications industry despite growth

in the manufacturing industry

Operational Infrastructure BPO: Increased due to expansion of projects for the product business and mutual aid associations, as well as the impact

of new consolidation

Regional, Overseas, Etc.: Increased due to acquisition of new projects in the regional segment

<up><Upper: New standard (after adoption of the Accounting Standard for Revenue Recognition); Lower: Previous standard (prior to adoption of the</p> Accounting Standard for Revenue Recognition)>

/1	Inital 100	Results for FY 21/3					Results for FY 22/3				
•	Inits: 100 illion yen)	1Q	2Q	3Q	4Q	Cumula- tive	1Q	2Q	3Q	4Q	Cumula- tive
C	onsolidated			_			169.3	249.4			418.8
	onsolidated	140.4	186.0	138.9	444.7	910.2	143.6	200.1			343.7
	Finance and			_			44.6	82.1			126.8
	Society	40.0	60.0	35.7	144.0	279.9	31.0	71.1			102.2
	Corporate			<u>–</u>			61.1	63.4			124.6
	Solutions	52.1	61.5	56.2	99.0	268.9	58.6	57.7			116.4
	Operational			<u> </u>			34.3	74.3			108.7
	Infrastructure BPO	24.0	37.8	22.9	174.3	259.1	24.7	41.7			66.4
	Regional,			_			29.1	29.4			58.5
	Overseas, Etc.	24.1	26.6	24.1	27.3	102.3	29.1	29.4			58.5

Effective from the first quarter of the fiscal year ending March 31, 2022, the Company has adopted the "Accounting Standard for Revenue Recognition" (new standard). Results for the fiscal year ending March 31, 2022 that have been reclassified into figures prior to the adoption of the said standard (previous standard) are presented as well, in order to allow for meaningful year-on-year comparisons.

2. Status of Key Activities in FY March 2022

Medium-Term Management Plan: Key Activities

Under the Medium-Term Plan vision, focus on three basic policies and five key activities that contribute to the sustainable growth of society and increase the Company's corporate value.



Providing new value to the society of tomorrow Next Value Creator

■ Implement ESG management and achieve the creation of new value (social value and economic value) initiated by the DTS Group.

Three basic policies

Management policy for achieving the Medium-Term Plan vision

- Achieve a sustainable society
- Evolve into a new system integrator
- Shift to autonomous human resources

Five key activities

Measures and concepts for achieving the policies

- Strengthening sales capabilities and systems integration capabilities
- Reforming internal systems and clerical work
- Creating new businesses
- Implementing work-style innovation
- Strengthening of the Group's management foundation

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Creating New Businesses: Enhancement and Promotion of Financial Solutions

"AMLion," a package system that complies with international anti-money laundering standards and supports a wide range of related operations, has been adopted by Mitsubishi UFJ Morgan Stanley Securities, the first securities company to adopt the system.

In September 2021, we released a hybrid "Illicit Activity Prediction and Detection Solutions," which combines AI and a rule-based engine, in conjunction with ALTAIR ENGINEERING, LTD. We are providing comprehensive support for financial institutions to combat financial crime.

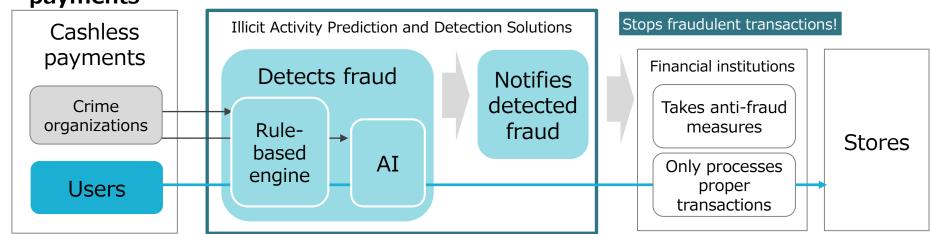
DTS' anti-money laundering system "AMLion" has been adopted



First among securities companies

Mitsubishi UFJ Morgan Stanley Securities decided to adopt DTS' anti-monoy laundering system "AMLier" adopt DTS' anti-money laundering system "AMLion" in June 2021

Released "Illicit Activity Prediction and Detection Solutions" for cashless payments



(Provided along with experience and know-how developed by DTS)

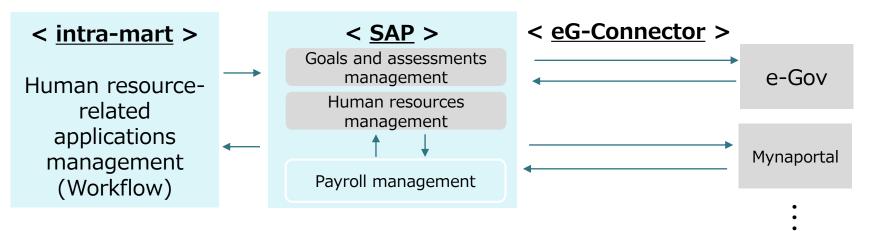
Creating New Businesses: Enhancement and Promotion of SAP-related Solutions

"eG-Connector," which works with the e-Gov electronic filing system (official web portal of the government), now has a function to work with Mynaportal. This function enables a one-stop filing of applications and notices for health insurance associations and employees' pension, which could not be filed through e-Gov.

◆ Expanded function for "eG-Connector" - Easily file electronically to health insurance associations with SAP human resources system



♦ Adopted in a large project to develop human resources system



(Product names and logos, including SAP, intra-mart, and eG-Connector, are trademarks or registered trademarks of each company)

Creating New Businesses: Enhancement and Promotion of AI-related Solutions

DTS WEST's AI FAQ solution "kotosora" has been adopted by Tottori Prefecture, beginning operation as "Automobile Tax Chatbot" and "Competitive Bidding Eligibility Chat Bot." The solution contributes to improving the quality of services for residents and streamlining administrative work.

◆ AI FAQ solution utilizing natural language processing



<Adopted by> Kyoto Shimin Kyousai, Doshisha Women's College of Liberal Arts, etc.

"kotosora" will answer inquiries for you

Benefits for users
Available 24/7
No waiting time

Benefits for service providers
Enhances productivity through automation
Reduces dependence on individual skills

Will continue contributing to society through improving the quality of services for users and streamlining the workload of service providers

Creating New Businesses: Enhancement and Promotion of Network Business

In June 2021, I Net Rely Corporation became a consolidated subsidiary of the Company. We will strengthen our network solution business by combining the know-how of our Group's network engineers with I Net Rely Corporation's technical capabilities in infrastructure design, construction, and operation management.

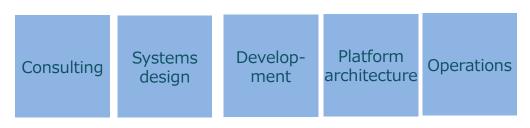


DTS クループ

One-stop service in building network infrastructure X

One-stop service in providing systems





Promote network solution business by creating a structure that covers the entire network infrastructure building process, including facilities

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Strengthening of the Group's Management Foundation: Selected the Prime Market

The Board of Directors resolved to select the Prime Market, in anticipation of the market restructuring by the Tokyo Stock Exchange scheduled in April 2022.

We selected the Prime Market based on its potential to become an investment instrument for many institutional investors as shown in its concept, further improvement of share liquidity, and effects on hiring activities.



Criteria	Listing on the Prime Market	The Company's standing
Number of shareholders	800 or more	0
Number of tradable shares	20,000 units or more	0
Tradable share market capitalization	¥10 billion or more	0
Tradable share ratio	35.0% or more	Ο
Average daily trading value	¥20 million or more	0

Concept of the Prime Market

For companies which have appropriate levels of market capitalization (liquidity) to be investment instruments for many institutional investors, keep a higher quality of corporate governance, and commit to sustainable growth and improvement of medium- to long-term corporate value, putting constructive dialogue with investors at the center.

Promote sustainable growth and medium- to long-term enhancement of corporate value by achieving a higher level of corporate governance and encouraging constructive dialogue with investors



(Reference) Outlook for the Group's Business Environment

Sector	Outlook for IT Investment
Finance, Insurance	 Banks will accelerate offering of online services and digitalization of business operations, as companies from other industries enter into finance business. Financial institutions will promote DX and advance modernization such as the use of cloud.
	• With face-to-face sales struggling amid the COVID-19 pandemic, the insurance industry will accelerate its transition to online sales and a shift to web-based services.
Informa- tion & Communi- cations	 Commercial application of 5G will start around 2022 ahead of full-fledged utilization around 2024. Businesses that utilize IoT will be widespread in multiple areas, such as device control and sensor management through simultaneous connection of numerous devices with a wide bandwidth. In information services, IT investments will be more active as companies promote DX, partly due to the government's push with tax incentives for DX investments.
Manufac- turing (auto)	While markets that require semiconductors such as auto and medical are expected to accelerate further, recovery from the shortage of semiconductors within FY 22/3 is unrealistic.
Other	• In healthcare, welfare, and public sector, IT investments will expand through promotion of digitalization including consolidation and management of national and local information systems as well as utilization of Individual Number Cards, spearheaded by the Digital Agency formed in September 2021.
	• The COVID-19 pandemic will prompt more corporate systems to incorporate cloud-based services, increasing a need for cloud-based security.
	Because SAP ERP support will expire, replacement of existing products with SAP S/4 HANA continues in industries and demand still remains high.

Performance Forecasts for the Full Fiscal Year Ending March 2022

In line with the initial performance forecasts, net sales are expected to hit ¥95.0 billion (up ¥4.5 billion year on year) and operating profit is forecast to reach ¥11.0 billion (up ¥180 million year on year) with an operating margin of 10% or higher, as we aim to set new record highs in both net sales and operating profit.

(Units: 100 million yen)	Forecast	Ratio to sales (%) / YoY		Year on year	
Net sales	950.0	-	_	+45.0	105.0%
Gross profit	190.0	20.0%	(+0.0pt)	+9.4	105.2%
SG&A expenses	80.0	8.4%	(+0.4pt)	+7.6	110.5%
Operating profit	110.0	11.6%	(-0.4pt)	+1.8	101.7%
Ordinary profit	112.0	11.8%	(-0.5pt)	+0.6	100.6%
Profit attributable to owners of parent	76.5	8.1%	(-0.3pt)	+0.5	100.7%

FY March 2022 Dividend Forecast

The Company will pay an interim dividend of ¥30 per share, in line with the initial forecast. The annual dividend of ¥65 is planned, also unchanged from the initial forecast. We intend to pay stable and continuous dividends and accordingly aim for a total return ratio of 50% or higher.

	End of 2Q (yen)	Year end (yen)	Full year (yen)	Total return ratio (consolidated)	Payout ratio (consolidated)
FY 22/3 (Forecast)	30	35	65	51.7%	38.6%
FY 21/3	25	35	60	49.4% *2	36.3%

^{*1:} Already acquired treasury stock of 385,200 shares (amounting to approx. ¥1 billion) in April to June 2021

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^{*2:} Already acquired treasury stock of 444,100 shares (amounting to approx. ¥1 billion) in May to June 2020

Other information

Date of release	Company	Title, brief description
October 21,2021	DTS	Healthy company gold certification renewed For our initiatives on health and productivity management, "Company of Health Excellence Certification/Gold Certification," which is awarded to companies that have achieved certain results, has been renewed on September 27, 2021 (initially certified in September 2020).
September 27, 2021	DTS	AI stops fraudulent transactions! Making cashless payments safer In conjunction with ALTAIR, began providing Illicit Activity Prediction and Detection Solutions to financial institutions In conjunction with ALTAIR ENGINEERING, LTD, we released the AI "Illicit Activity Prediction and Detection Solutions" that utilizes ALTAIR's data analytics product. Leveraging AI and a rule-based engine, this solution can counter false detection and new illegal hacks, which have become a problem for fraud detection for cashless payments.
September 10, 2021	DTS	Notice on the resolution to select the "Prime Market" in the TSE restructuring At its meeting held on September 10, 2021, the Board of Directors resolved to select the "Prime Market" as the market segment to which the Company will belong after the market restructuring by the Tokyo Stock Exchange scheduled in April 2022.
September 7, 2021	DTS WEST	Began operation of the "Tottori Prefecture Competitive Bidding Eligibility Chat Bot," which utilizes kotosora Tottori Prefecture, which has introduced the AI FAQ solution "kotosora," began operation of "Tottori Prefecture Competitive Bidding Eligibility Chat Bot," where "kotosora" autonomously answers inquiries regarding new or renewal applications for competitive bidding eligibility on behalf of Tottori Prefecture workers.

Date of release	Company	Title, brief description
August 30, 2021	DTS	Electronic filing to health insurance associations with SAP human resources system made easy
		The cloud based solution "eG-Connector," which connects e-Gov electronic filing system (official web portal of the government) with SAP's human resources system (*1), now has a function to work with Mynaportal API (*2), enabling electronic filing to health insurance associations. The solution simplifies work processes.
		*1: SAP SuccessFactors and SAP ERP Human Capital Management*2: API (application programming interface) provided to enable electronic filing via Mynaportal
July 16, 2021	DTS	Notice concerning completion of payment for disposal of treasury stock as restricted share-based remuneration
		 DTS completed payment procedures for disposal of treasury stock as restricted share-based remuneration ¥2,633 per share 10,264 shares of common stock of the Company
		 Allocation: 5,930 shares for six directors (excluding outside directors); 4,334 shares for 11 executive officers
June 21, 2021	DTS INSIGHT CORPORATION	Launched SiFive-produced development board "HiFive Unmatched"
		From June 21, 2021, launched the new RISC-V development board product announced by SiFive in the U.S. "HiFive Unmatched," which is limited to Japanese corporations.

Date of release	Company	Title, brief description
June 18, 2021	DTS	Mitsubishi UFJ Morgan Stanley Securities adopts DTS' anti-money laundering measure system "AMLion"
		The Company received an order from Mitsubishi UFJ Morgan Stanley Securities Co., Ltd. for the introduction of an anti-money laundering measure and anti-terrorist financing measure system. Mitsubishi UFJ Morgan Stanley Securities Co., Ltd. is the first Japanese securities company to adopt AMLion, and full-fledged operation by January 2022 is being aimed for.
June 14, 2021	DTS	Notice concerning status and completion of treasury stock acquisition
		Number of shares acquired: 385,200 shares, Total amount: ¥999,871,400, Period: April 30, 2021 to June 11, 2021.
May 28, 2021	DTS	Agreement for acquisition of 100% of shares of I Net Rely Corporation Concluded share transfer agreement for the acquisition of shares of I Net Rely Corporation.
		Share transfer date: June 28, 2021
May 25, 2021	DTS	Walk in home received highest evaluation from the Vietnam Software & IT Services Association
		DTS Vietnam entered the living space presentation CAD software "Walk in home" that contracts development from DTS at "Sao Khue 2021," which was sponsored by the Vietnam Software & IT Services Association, and it received the "Sao Khue Award," which is the highest evaluation, in the "Products" and "Services (Development)" divisions in the New Software Products & Services category.

Date of release	Company	Title, brief description
May 14, 2021	DTS	Notice concerning introduction of restricted share-based remuneration plan
		Resolved to introduce a restricted share-based remuneration plan in order to provide incentives for directors (excluding outside directors) and executive officers to sustainably enhance corporate value and in order to promote further value sharing with shareholders.
May 1, 2021	DTS WEST	Began operation of the "Tottori Prefecture Automobile Tax Chatbot," which utilizes kotosora, in Tottori Prefecture.
		Tottori Prefecture began operation of the "Tottori Prefecture Automobile Tax Chatbot," where the AI FAQ solution "kotosora" automatically answers inquiries related to the various automobile tax procedures in place of Tottori's government employees.

2Q FY March 2022 Results Presentation Thank you for your attention.



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